

Ends Policies and Outcomes

Introduction

The District plans, manages and carries out work to meet policies established by its Board of Directors. Under the District's form of Policy Governance, these "Ends" policies describe the mission, outcomes or results to be achieved by District staff. Balancing the Ends policies are Executive Limitations, which set limits on staff activities in fulfilling the Ends. Alignment of plans and resources with the Ends policies helps the Board fulfill the critical responsibility of defining, balancing and prioritizing "what benefits, for what people, at what cost," and enhances District staff's accountability in using budgeted resources to accomplish those ends.

This chapter describes the District's budget by Ends policies and outcomes, showing the alignment of resources with Board policies and goals that relate to those policies.

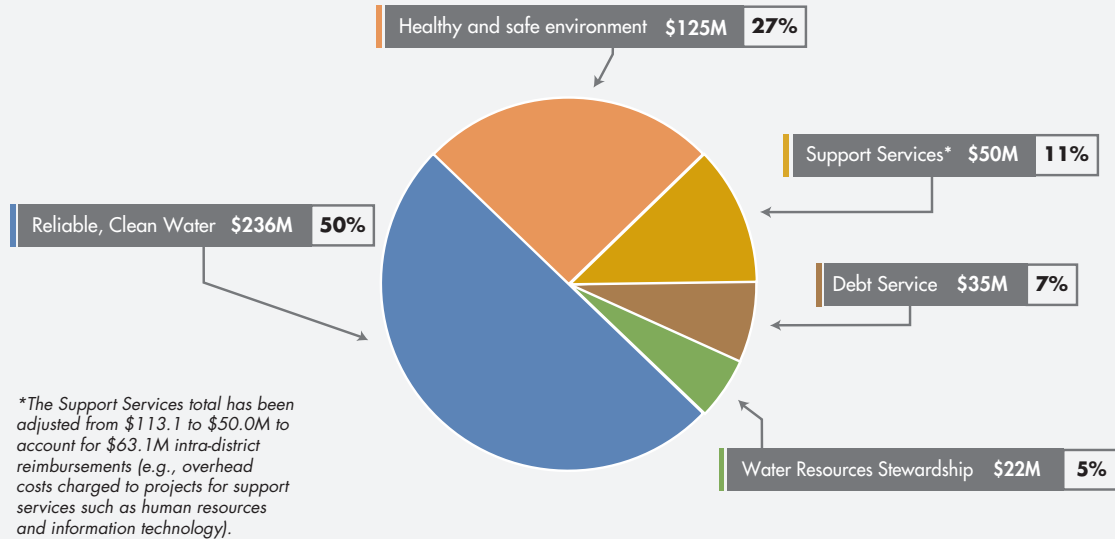
Commencing with Fiscal Year 2006-2007 district staff presented this budgeting structure until Fiscal year 2008-2009 when the presentation was discontinued. In Fiscal Year 2012-13, the Board of Directors made a major revision of the Board's Ends. The Fiscal Year 2014-15 table below displays the latest version of the adopted Ends Policies of the Santa Clara Valley Water District Board of Directors.

District wide budget by Ends and Support Services:

| Ends Code | Ends Description | FY 2014-15 Adopted Budget |
|---|---|------------------------------|
| E2 | Reliable, clean water supply for current and future generations | 236,288,684 |
| E3 | Healthy and safe environment for residents, businesses, and visitors, as well as for future generations | 125,462,412 |
| E4 | Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County | 22,036,951 |
| SS | Support Services | 113,097,868 |
| DS | Debt Service | 35,274,664 |
| Grand Total | | \$532,160,579 |
| Minus Intradistrict Reimbursements | | (63,092,638) |
| Net Budget | | \$469,067,941 |

Ends Policies and Outcomes

FY 2014-15 total outlays: \$469.1 million



| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|---|---|---------------------------|
| E2.1 | Current and future water supply for municipalities, industries, agriculture and the environment is reliable | 122,114,085 |
| E2.2 | Raw water transmission and distribution assets are managed to ensure efficiency and reliability | 13,727,528 |
| E2.3 | Reliable high quality drinking water is delivered | 100,447,071 |
| E3.1 | Natural flood protection for residents, businesses, and visitors | 114,384,753 |
| E3.2 | Reduced potential for flood damages | 11,077,659 |
| E4.1 | Protect and restore creek, bay, and other aquatic ecosystems | 20,539,187 |
| E4.2 | Improved quality of life in Santa Clara County through trails and open space | 881,368 |
| E4.3 | Strive for zero net greenhouse gas emission or carbon neutrality | 616,396 |
| SS.1 | BAO & District Leadership | 20,282,468 |
| SS.2 | Financial Planning & Management Services | 10,562,622 |
| SS.3 | Human Resources Services | 11,574,557 |
| SS.4 | Information Management Services | 17,561,474 |
| SS.5 | Corporate Business Assets | 28,164,203 |
| SS.6 | General Management & Administration | 24,952,544 |
| DS.1 | Debt Service | 35,274,664 |
| Grand Total | | \$532,160,579 |
| Minus Intradistrict Reimbursements | | (63,092,638) |
| Net Budget | | \$469,067,941 |

Ends Policies and Outcomes

Water Utility Enterprise

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| E2.1 | Current and future water supply for municipalities, industries, agriculture and the environment is reliable | 122,114,085 |

This section provides resources for District activities needed to protect and maintain groundwater basins; protect, maintain and develop local water, imported water, and recycled water; manage, operate and maintain dams and reservoirs; and maximize water use efficiency, water conservation, and demand management opportunities.

The largest budget item is for imported water purchases from the federal Central Valley Project (CVP) and the State Water Project for a total amount of \$42.5 million. Water banking expenses of \$2.3 million are budgeted for annual operations and maintenance. On average, about half of the District's water supply is from imported water sources.

The District conducts both short-term and long-term water supply planning. These planning activities include coordinating operations with other agencies with shared supplies or infrastructure, identifying and evaluating short-term and long-term water supply options including water conservation, and optimizing the use of available supplies. These planning efforts guide the District's raw water operations and groundwater recharge activities that maintain groundwater levels and also ensure supply reliability.

Water quality protection programs will continue, including monitoring surface water supplies and the groundwater basin, implementing the District's well ordinance, and the invasive mussel prevention program. The purpose of water quality protection programs are to reduce water treatment costs while providing drinking water that meets or exceeds all regulations, reduce contaminants in drinking water

sources, and sustain water quality for current and future beneficial uses.

Funds in this section are also used to continue implementing the dam safety program, monitoring and maintaining all dams, maintaining the electrical and computerized systems that support operations, conducting infrastructure maintenance activities throughout the water supply system, and providing engineering and environmental support to water utility operations and maintenance efforts.

The District's water conservation program budget is approximately \$5.3 million. This includes \$5.1 million for residential, commercial/industrial, agricultural, and landscape rebates and technical assistance, as well as \$219,000 for a water conservation campaign. Long-term water conservation efforts reduce water demands by about 10 percent. This is in addition to short-term savings achieved during water shortages.

The FY2014-15 budget includes a significant investment in recycled water. After a multi-million \$ investment in the construction of the Silicon Valley Advanced Water Purification Center (SVAWPC) the facility has transitioned to full operation. The budget also includes an allocation for increased engagement with the public on recycled and purified water. Currently, recycled water accounts for about five percent of water used in Santa Clara County.

FY 2014-15 budget also includes funding for the construction of the Anderson Dam seismic retrofit capital project.

Ends Policies and Outcomes

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---|------------------------------|
| E2.2 | Raw water transmission and distribution assets are managed to ensure efficiency and reliability. | 13,727,528 |

The budget for this section includes funds for FAHCE/Three Creeks HCP Project; and the operation and maintenance of the raw water system to distribute raw water to the three water treatment plants and the recharge facilities. Cathodic protection for the Cross Valley pipeline is included in the Small Caps Project.

The ultimate goal of the FAHCE/Three Creeks HCP Project is the resolution of the water rights complaint with the State Water Resources Control Board. A key step is obtaining endangered species incidental take permits (ITP) for water supply district operations and capital improvements through adoption of Three Creeks Habitat Conservation Plan (TCHCP).

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---|------------------------------|
| E2.3 | Reliable high quality drinking water is delivered. | 100,447,071 |

The budget for this section includes funds for operating and maintaining the three water treatment plants, the treated water transmission and distribution system, the Campbell well field and the SFPUC/SCVWD intertie facility. Also included are funds for the treatment plant water quality process support and the District's water quality laboratory.

of water to be treated in FY 2014-15 is 103,500 acre feet. The number of estimated laboratory tests for water treatment is 200,000 which includes lab tests for private wells and the new Silicon Valley Advanced Water Purification Center. \$46.3 million funding is primarily for work on the Rinconada Water Treatment Plant, the oldest of the three treatment plants.

The largest planned expenditure is operating and maintaining the District's three water treatment plants at a budget of \$24.6 million. The estimated quantity

Ends Policies and Outcomes

Watershed Stream Stewardship and Safe, Clean Water

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---|------------------------------|
| E3.1 | Provide natural flood protection for residents, businesses, and visitors | 114,384,753 |

This section provides for the construction of capital flood protection projects and the preservation of flood conveyance capacity of streams and other channels. The best available science is utilized to minimize the effects on the environment and protect habitat.

In FY 2014-15, nine (9) flood protection projects will be in construction and eight (8) projects will be in

planning/design. Proposed sediment removal totals approximately 26,000 cubic yards. To reduce costs, sediment is reused in various other projects rather than trucked to a landfill. Other efforts to maintain flood conveyance capacity consist of the control of 1,682 acres of upland vegetation and an anticipated 2,780 cubic yards of trash/debris removal.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| E3.2 | Reduced potential for flood damages | 11,077,659 |

This section provides for activities that reduce the risk of flooding. Such activities include assessing the condition of creeks and levees for maintenance issues; implementing the Water Resource Protection Ordinance; consulting with and supporting external agencies for floodplain management; and maintaining and improving our flood warning system.

A major component in this section is emergency preparedness for flood emergencies. The District partners with other public agencies for a unified approach when providing flood response, and staff undergoes training exercises to ensure readiness. Filled sandbags as well as sand and empty bags are also provided as a courtesy to the public and other agencies.

In FY 2014-15, approximately 314 miles of creek and 114 miles of levee will be inspected, 300 feet of levee are scheduled for repair and improvements to our flood warning systems continue so as to provide greater accuracy in our flood forecasting services. In addition, 40,000 sandbags will be filled in preparation of winter rains and staff will participate in inter-agency training exercises at the state and/or countywide level as well as those specific to our emergency operations.

Ends Policies and Outcomes

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| E4.1 | Protect and restore creek, bay and other aquatic ecosystems | 20,539,187 |

This section provides for the protection and restoration of various aquatic ecosystems through preservation, improvements to the watersheds, pollution prevention and engaging/educating the public about the importance of protecting water quality and stream stewardship.

With the passage of Safe, Clean Water, continued programs for FY 2014-15 include: establishing service indices for streams; reducing contaminants such as mercury; revegetating sites for mitigation; minimizing the use of pesticides where feasible; regularly removing trash in and around streams; providing grants for environmental enhancement and pollution prevention projects; creating fish habitat and passage; and reusing sediment whenever possible. In addition, 693 linear feet of erosion protection is planned to stabilize stream banks and protect water quality.

Funds include partnerships and grants to support efforts to prevent pollution, encourage cleanup efforts and education and restore habitat. In the FY 2013-14 grant cycle, three projects were awarded grants for pollution prevention and removal projects totaling \$433,200; seven projects were awarded grants for cleanup and education efforts totaling \$354,390; and another five projects were awarded grants and partnerships to restore habitat totaling \$1.3M. In addition, community clean up events like National River Clean Up Day and the Adopt-a-Creek program will be supported.

Cleanup of illegal encampments will once again be a high priority under Safe, Clean Water. Efforts are coordinated with numerous cities, the county and various social service agencies to provide assistance to camp inhabitants.

Hazardous materials spill response within our fee and easement areas will also continue.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| E4.2 | Improved quality of life in Santa Clara County through trails and open spaces | 881,368 |

This section promotes and supports access to trails and open space through various community partnerships for their planning, design, construction and maintenance.

Grant funding up to a total of \$561,000 will be awarded to assist with funding trails and open space projects.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---|------------------------------|
| E4.3 | Strive for zero net greenhouse gas emission or carbon neutrality | 616,396 |

This section provides for activities to identify and inventory the district's greenhouse gas emissions and to create various means to reduce our carbon footprint. Efforts will also be underway to better understand

potential global climate change impacts and develop guidelines to respond to future challenges such as sea level rise. This section also includes funding support for the county's Green Business Program.

Ends Policies and Outcomes

Support Services

The section Support Services includes functions that do not necessarily support one particular Ends Policy or Outcome but rather apply either to multiple business

areas or to the entire organization. Functions under Support Services provide the necessary underlying structure for Ends and Outcomes to be accomplished.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-----------|---------------------------|------------------------------|
| SS.1 | BAO & District Leadership | 20,282,468 |

Board Appointed Officers (BAO) and District Leadership includes the budgets for the Board of Directors and its Advisory Committees, the Board Appointed Officers (BAOs) and their supporting operations, and the District's risk management including Health and Safety related functions and activities for Watersheds and Water Utility Enterprise. A more detailed description of these functions can be found in the Financial Summaries chapter IV.

BAOs are District staff that report directly to the Board of Directors, and include the positions of Chief Executive Officer (CEO), District Counsel, and the Clerk of the Board.

Chief Executive Officer: Provides strategic direction and oversight to lead the organization in implementing the District's mission. The CEO provides executive leadership to the District and support to the Board of Directors to ensure that the District efficiently implements the Board's Ends policies and complies with Executive Limitations. Among the operational areas reporting directly to the CEO are the Office of Ethics and Corporate Governance; Office of CEO Support & Communications; and Office of Government Relations.

District Counsel: Represents the District's interests in a variety of court and administrative matters and provides timely and useful legal advice to the Board of Directors and management as the District implements strategies to streamline operations and increase accountability. District Counsel also oversees the Risk Management Program, whose mission is to protect District assets by identifying and evaluating loss exposures and applying effective risk management and risk financing techniques to reduce or eliminate risk.

Clerk of the Board: Provides regulatory and administrative services required to support the Board of Directors' functions and activities, including support to the Board's Advisory and Ad Hoc Committees, BAOs, District staff and constituents. The Clerk of the Board supports executive management and the public by ensuring the Board meetings are kept open and public in accordance with the Ralph M. Brown Act.

Ends Policies and Outcomes

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---|------------------------------|
| SS.2 | Financial Planning & Management Services | 10,562,622 |

Financial Planning and Management Services provide management oversight, leadership and strategic Support to ensure effective and efficient financial planning and performance, and the generation of cost efficiencies and fiscal accountability District-wide and within the Financial Planning and Management Services Division's Units and Programs.

The following units and programs operate within the Financial Planning and Management Services Division: Treasury/Debt Management Program; Financial Planning Program; Budget and Financial Controls Unit; General Accounting Unit; and Revenue Management Unit.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---------------------------------|------------------------------|
| SS.3 | Human Resources Services | 11,574,557 |

Human Resources Services includes the budgets for the Human Resources Division, the training and professional development needs of the District, and health & safety training for Watersheds and Water Utility Enterprise.

The Human Resources Division is responsible for providing District-wide assistance in the areas of human resources planning, managing, directing and coordinating the staff and operations of the following units: Workforce Development Unit; Environmental, Health & Safety Unit; Labor Relations Unit; and Employee Recruitment and Benefits Unit.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| SS.4 | Information Management Services | 17,561,474 |

Information Management Services provides management oversight, leadership, and strategic support through the functions and activities of the following units and programs: Information Systems

Solutions Unit; Information Technology Unit; Records and Library Unit; Business and Customer Support Services Unit; and the Information Security Program.

Ends Policies and Outcomes

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|----------------------------------|------------------------------|
| SS.5 | Corporate Business Assets | 28,164,203 |

Corporate Business Assets includes the functions and activities of the Procurement and Operational Services Division, which includes the Purchasing, Consultant Contracts, and Warehouse Services Unit; Equipment Management Unit; and Facilities Management Unit.

Also included in this category are a number of support services projects from the Water Utility Enterprise, and Water Utility projects that overarch Ends policies and therefore cannot be attributed to a single Ends policy (ex: water measurement, asset management, select planning projects, etc.).

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|--|------------------------------|
| SS.6 | General Management and Administration | 24,952,544 |

Funds in this category provide necessary resources to effectively administer and manage organization-wide support services, including Unit and Division office and program administration, long-term operational

planning efforts, and other critical District-wide support service functions and activities required to achieve organizational goals and objectives.

| Goal Code | Goal Description | FY 2014-15 Adopted Budget |
|-------------|---------------------|------------------------------|
| DS.1 | Debt Service | 35,274,664 |

Debt Service includes the budget used to pay interest and principal on long term debt.

Ends Policies and Outcomes

End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.1 Current and future water supply for municipalities, industries, agriculture and the environment is reliable

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|------------|---|------------------------------|
| 26061008 | Water Conservation Grants | 129,345 |
| 26061010 | Nitrate Treatment System Rebate | 63,988 |
| 26062009 | Hydration Station Grants | 125,877 |
| 26564001 | Main/Madrone PL Restoration | 630,000 |
| 91041012 | Water Operations Planning | 391,681 |
| 91041018 | Groundwater Management Program | 529,460 |
| 91081007 | Dam Safety Program | 1,455,589 |
| 91084019 | Dam Safety Seismic Stability | 6,524,000 |
| 91084020 | Calero-Guad Dams Seismic Retro | 7,270,000 |
| 91094009 | SoCo Rcyld Wtr PL Short-Trm 1B | 3,211,619 |
| 91101004 | Recycled Water Program | 3,589,751 |
| 91111001 | Water Rights | 493,274 |
| 91131004 | Imported Water Program | 5,446,563 |
| 91131006 | IW San Felipe Division Delvrs | 20,641,284 |
| 91131007 | IW South Bay Aqueduct Delvrs | 677,500 |
| 91131008 | State Water Project Costs | 21,850,475 |
| 91151001 | Water Conservation Program | 926,373 |
| 91151007 | Water Conservation-Residential | 1,486,687 |
| 91151008 | Water Conservation-Commercial | 928,026 |
| 91151009 | Water Conservation - AG | 143,066 |
| 91151010 | Water Conservation-Landscape | 1,477,207 |
| 91151011 | Water Conservation Campaign | 218,775 |
| 91151012 | Recycled & Purified Water Public Engagement | 511,602 |
| 91154007 | Water Purchases Captl Project | 7,919,926 |
| 91184008 | SV Adv Wtr Purification Ctr | 1,477,000 |
| 91211004 | San Felipe Reach 1 Operation | 501,990 |
| 91211005 | SFD Reach 1 Administration | 9,636 |
| 91211084 | San Felipe Reach1 Ctrl and Ele | 301,829 |
| 91211085 | SF Reach 1-Engineering - Other | 184,717 |
| 91211099 | San Felipe Reach 1 Gen Maint | 606,605 |
| 91214007 | San Luis Low Point Improvement | 0 |
| 91221002 | San Felipe Reach 2 Operation | 44,455 |
| 91221006 | SF Reach 2-Engineering - Other | 108,151 |
| 91221099 | San Felipe Reach 2 Gen Maint | 317,725 |
| 91231002 | San Felipe Reach 3 Operation | 189,015 |
| 91231084 | San Felipe Reach3 Ctrl and Ele | 245,807 |
| 91231085 | SF Reach 3-Engineering - Other | 139,909 |
| 91231099 | San Felipe Reach 3 Gen Maint | 919,609 |
| 91244001 | Wolfe Rd Recycled Wtr Facility | 9,808,000 |
| 91281007 | SVAWPC Facility Operations | 2,369,035 |
| 91281008 | SVAWPC Facility Maintenance | 1,129,553 |
| 91441003 | Desalination | 65,753 |
| 91451002 | Well Ordinance Program | 1,290,327 |

Ends Policies and Outcomes

End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.1 Current and future water supply for municipalities, industries, agriculture and the environment is reliable

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|-------------------------------|------------------------------|
| 91451005 | Source Water Quality Mgmt | 385,088 |
| 91451011 | Invasive Mussel Prevention | 616,540 |
| 91551001 | Groundwater Monitoring | 971,527 |
| 91551002 | Groundwater Supply Managemen | 907,101 |
| 91761001 | Local Res/Div Plan & Analysis | 612,741 |
| 91761002 | Local Reservoir/Diversion Ops | 85,715 |
| 91761099 | Dams / Reservoir Gen Maint | 1,334,630 |
| 91791012 | Groundwater Quality Manageme | 1,038,102 |
| 91792001 | Domestic Well Testing Program | 431,926 |
| 91854001 | Almaden Dam Improvements | 1,213,000 |
| 91864005 | Anderson Dam Seismic Retrofit | 6,460,000 |
| 95061043 | WUE ER Response Plan/Implemnt | 221,019 |
| 95111003 | Water Use Measurement | 1,485,512 |
| E2.1 Total | | 122,114,085 |

Ends Policies and Outcomes

End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.2 Raw water transmission and distribution assets are managed to ensure efficiency and reliability

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|--------------------------------|------------------------------|
| 91214010 | Small Caps, San Felipe R1 | 11,360 |
| 91234010 | Small Caps, San Felipe R3 | 1,546,546 |
| 91234011 | Coyote Pumping Plant Warehouse | 416,000 |
| 92041014 | FAHCE/Three Creeks HCP Project | 1,937,994 |
| 92144001 | Pacheco/SC Conduit ROW ACQ | 178,000 |
| 92224001 | Pen Force Main Seismic Retrofi | 333,000 |
| 92261099 | Vasona Pump Station Gen Main | 141,432 |
| 92404003 | Alamitos Diversion Dam Imprvmt | 0 |
| 92484003 | Coyote Diversion Dam Imprvmt | 0 |
| 92761001 | Raw Water T&D Gen'l Oper | 1,253,788 |
| 92761006 | Rchrg / RW Field Fac Asset Mgt | 213,591 |
| 92761007 | Rchrg / RW Fld Ops Pln & Anlys | 250,482 |
| 92761008 | Recycled Water T&D Genrl Maint | 92,032 |
| 92761009 | Recharge/RW Field Ops | 2,534,458 |
| 92761010 | Rchrg / RW Field Fac Maint | 1,375,721 |
| 92761011 | Untreated Water Field Ops | 28,289 |
| 92761012 | Untreated Water Prog Plan | 104,230 |
| 92761082 | Raw Water T&D Ctrl and Electr | 546,125 |
| 92761083 | Raw Water T&D Eng Other | 200,868 |
| 92761085 | Anderson Hydrelctrc Fclty Main | 87,019 |
| 92761099 | Raw Water T / D Gen Maint | 1,173,242 |
| 92764009 | Small Caps, Raw Water T&D | 467,750 |
| 92781002 | Raw Water Corrosion Control | 691,125 |
| 95021009 | Pipeline Monumentation | 144,476 |
| 91954001 | Pacheco PP ASD Replacement | |
| 92374005 | SCADA Remote Arch&Comm Upgrade | |
| 92534003 | Kirk Diversion Dam Improvement | |
| E2.2 Total | | 13,727,528 |

Ends Policies and Outcomes

End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.3 Reliable high quality drinking water is delivered

| Job Number | Project Name | Adopted FY 2014-15 Budget |
|-------------------|--------------------------------|------------------------------|
| 93081008 | W T General Water Quality | 1,597,185 |
| 93081009 | Water Treatment Plant Engineer | 556,092 |
| 93084011 | Fluoridation at WTPs | 790,876 |
| 93231007 | PWTP Landslide Monitoring | 138,585 |
| 93231009 | PWTP General Operations | 4,680,641 |
| 93231099 | Penitencia WTP General Maint | 2,236,192 |
| 93234042 | PWTP Water Pump Modifications | 151,000 |
| 93234043 | PWTP Clearwell Recoat & Repair | 2,922,142 |
| 93281005 | STWTP - General Operations | 5,121,225 |
| 93281099 | Santa Teresa WTP General Maint | 2,593,679 |
| 93284030 | STWTP Incompatible Materials | 157,000 |
| 93291012 | RWTP General Operations | 6,908,939 |
| 93291099 | Rinconada WTP General Maint | 3,136,371 |
| 93294051 | RWTP FRP Residuals Management | 1,038,000 |
| 93294056 | RWTP Treated Water Valves Upgd | 130,000 |
| 93294057 | RWTP Reliability Improvement | 46,394,396 |
| 93401002 | Water District Laboratory | 3,874,630 |
| 93504001 | Infrastructure Reliability | 474,000 |
| 93761001 | SF/SCVWD Intertie General Ops | 128,858 |
| 93761004 | Campbell Well Field Operations | 296,277 |
| 93761005 | Campbell Well Field Maint | 59,211 |
| 93761006 | Treated Water Ctrl & Elec Eng | 2,564,735 |
| 93761099 | SF/SCVWD Intertie Gen Maint | 48,919 |
| 93764003 | IRP2 WTP Blds Seismic Retrofit | 2,893,684 |
| 93764004 | Small Caps, Water Treatment | 2,175,139 |
| 94084005 | Water Protection | 62,000 |
| 94384002 | Pen Del Main Seismic Retrofit | 339,000 |
| 94761005 | TW T&D - Engineering - Other | 201,687 |
| 94761099 | Treated Water T/D Gen Maint | 821,834 |
| 94762007 | SCADA Systems Upgrades | 597,037 |
| 94781001 | Treated Water T/D Corrosion | 578,327 |
| 95061007 | WUE Asset Management Plng Prgm | 670,169 |
| 95084001 | 5-Year Pipeline Rehabilitation | 5,794,000 |
| 95151002 | Water Utility Cust Relations | 315,241 |
| 93234028 | PWTP Improvement, Stage 2 | |
| E2.3 Total | | 100,447,071 |
| E2 Total | | \$\$236,288,684 |

Ends Policies and Outcomes

End Code Project Listings

E3

Healthy and safe environment for residents, businesses, and visitors, as well as for future generations

E3.1 Provide natural flood protection for residents, businesses, and visitors

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|----------------------------------|------------------------------|
| 00041022 | Stream Maint Prog Mgmt | 2,103,035 |
| 00044026 | San Francisco Bay Shoreline | 1,016,000 |
| 00761023 | Watershed Sediment Removal | 4,026,553 |
| 00761078 | Vegetation Mangmnt for Access | 2,233,756 |
| 26074002 | Sunnyvale East & West Channel | 17,644,000 |
| 26154002 | Guadalupe Rv-Upr, 280-SPRR(R6) | 386,000 |
| 26154003 | Guadalupe Rv-Upr, SPRR-BH 7-12 | 0 |
| 26174041 | Berryessa Calav/Old Pied Cor | 0 |
| 26174042 | Berryessa Calav/Old Pied LER | 0 |
| 26174043 | Coyote Ck, Montague to I-280 | 0 |
| 26174051 | U.Llagas Ck B.Vista-Llagas Rd | 337,000 |
| 26174052 | U.Llagas Ck B.Vista-Llagas Rd | 15,375,000 |
| 26174054 | U.Llagas Ck Design B. Vsta Rd | 936,000 |
| 26244001 | Permanente Ck, Bay-Fthill CSC | 9,013,000 |
| 26284001 | San Francisquito Ck,BaySer CSC | 0 |
| 26284002 | San Francisquito Construction | 6,440,000 |
| 26444001 | SFBS EIA 11 Desgn & Part Const | 6,239,009 |
| 26444002 | SFBS Other EIAs Planning | 233,384 |
| 26771067 | Stream Capacity Vegetation Con | 1,124,179 |
| 30154015 | Guadalupe Rv-DT, Coleman-SCLra | 0 |
| 40174004 | L. Berryessa Ck, L.Penit-Calav | 27,812,111 |
| 40264008 | Lwr Silver-R4-6 N Babb-Cunni | 4,729,524 |
| 40264011 | Lake Cunningham Improvements | 1,741,331 |
| 40334005 | Lower Penitencia Ck Flood Conv | 1,894,595 |
| 62021004 | Vegetation Mgmt Tech Support | 672,356 |
| 62021007 | Geomorphic Data Analysis | 209,853 |
| 62021009 | Watersheds O&M Eng&Insp Supp | 933,300 |
| 62042050 | Watershd Maint Guideline Updte | 337,335 |
| 62061029 | Field Operations Support | 455,719 |
| 62761010 | Watersheds Tree Maintenance | 205,470 |
| 62761024 | Wtrshd Facility Condition Assmnt | 1,126,893 |
| 62761025 | Wtrshd General Field Maint | 1,741,805 |
| 62761026 | Watershed Debris Removal | 1,430,258 |
| 62761028 | Watershed Levee Maintenance | 2,540,323 |
| 62761074 | Corps Local Sponsor O&M | 1,316,208 |
| 62762073 | LwrGuad Veg Mgmt for Fld Conve | 130,756 |
| E3.1 Total | | 114,384,753 |

Ends Policies and Outcomes

End Code Project Listings

E3

Healthy and safe environment for residents, businesses, and visitors, as well as for future generations

E3.2 Reduced potential for flood damages

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|--------------------------------|------------------------------|
| 00074036 | Survey Mgmt & Tech Support | 548,537 |
| 00811043 | Hydrologic Data Msrmt & Mgmt | 1,703,648 |
| 10394001 | Palo Alto Flood Basin Imprvmt | 472,956 |
| 26041023 | Emergency Response Upgrades | 384,224 |
| 26041024 | Flood Risk Reduction Studies | 908,729 |
| 26061005 | Flood Communication & Coordtn | 117,548 |
| 62011002 | Watershed Asset Protection Sup | 3,152,190 |
| 62021002 | Watershed Emergency Operations | 182,634 |
| 62021003 | CPRU Tech Support | 400,813 |
| 62041023 | Wtrshd Stwrshp Policy & Coord | 470,974 |
| 62042045 | Stream Gauge Study | 236,551 |
| 62042049 | Flood Risk Mapping | 708,124 |
| 62061005 | Flood Awareness | 353,481 |
| 62061008 | Basic Hydrology | 469,842 |
| 62061042 | Watershed Customer Relations | 207,387 |
| 62761008 | Sandbag Program | 277,318 |
| 95011003 | WU Asset Protection Support | 482,703 |
| E3.2 Total | | 11,077,659 |
| E3 Total | | \$125,462,412 |

Ends Policies and Outcomes

End Code Project Listings

E4

Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County

E4.1 Protect and restore creek, bay, and other aquatic ecosystems

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|--|------------------------------|
| 00041047 | Ecological Data Collectn & Analy | 740,952 |
| 00061012 | Facilities Env Compliance | 539,382 |
| 00741042 | Water Resorcs EnvPlng & Permtg | 1,018,776 |
| 00761022 | Watershed Good Neighbor Maint | 1,201,053 |
| 00761075 | Mgmt of Revegetation Projects | 1,304,915 |
| 00771011 | District Urban Runoff Program | 2,130,925 |
| 00771031 | HAZMAT Emergency Response | 219,270 |
| 00811043 | Hydrologic Data Msrmt & Mgmt | |
| 10102002 | Adobe Creek Mitigation Monitor | 38,859 |
| 10212011 | Matadero Overflow Ch Mit Mon | 12,672 |
| 26042001 | Fish Passage Improvements | 489,015 |
| 26044001 | Lk Alm/Guad Rv/Almts Ck Plan | 696,017 |
| 26061003 | Stwardshp Grnts/Partnrshp Admn | 60,246 |
| 26061006 | Pollution Prvtn Prtnrshp & Grt | 239,280 |
| 26061011 | Cleanup Efforts and Education through Grants | 17,782 |
| 26061078 | Supp Volunteer Cleanup Eff&Ed | 115,844 |
| 26444003 | SBSP Restoration Partnership | 328,543 |
| 26752043 | Impaired Water Bodies Imprvmts | 1,039,588 |
| 26761076 | Rev, Riprn, Uplnd, & Wtlnd Hab | 310,139 |
| 26771027 | Illegal Encampment Cleanup Prg | 1,084,825 |
| 30151026 | Guad Rvr Mitgtn Monitoring Prg | 635,053 |
| 40212032 | Coyote Creek Mitgtn Monitoring | 299,172 |
| 40262033 | Lwr Silver Mitigation & Monitr | 72,122 |
| 60171002 | Water Education Program | 460,510 |
| 62041026 | Watersheds Asset Mgt Plng Prgm | 800,991 |
| 62041043 | Environmental Svcs Tech Suppt | 304,641 |
| 62042032 | Island Pond Mitigation & Monit | 72,676 |
| 62042047 | Mitigation & Stwdshp Land Mgmt | 228,476 |
| 62181005 | SMP Mitigation Site Mgmt | 117,231 |
| 62184001 | SMP Mit-Stream Wtrshd Land Acq | 3,076,000 |
| 62761009 | Pond A4 Operations | 155,072 |
| 62761027 | Watershed Erosion Protection | 2,171,020 |
| 62762016 | Arundo Control Program | 550,695 |
| 91854002 | Jacques Gulch Restoration | 7,445 |
| E4.1 Total | | 20,539,187 |

Ends Policies and Outcomes

End Code Project Listings

E4

Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County

E4.2 Improved quality of life in Santa Clara County through trails and open space

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|-------------------------------|------------------------------|
| 26061007 | Grants to Rest Habitat Access | 881,369 |
| E4.2 Total | | 881,369 |

E4.3 Strive for zero net greenhouse gas emission or carbon neutrality

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|--------------------------------|------------------------------|
| 00021008 | Electrical Power Support | 361,716 |
| 00061048 | Climate Change Adaptation/Mtg. | 254,680 |
| E4.3 Total | | 616,396 |

E4 Total \$22,036,951

Ends Policies and Outcomes

End Code Project Listings

SS

Support Services

SS.1 BAO & District Leadership

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|---------------------------------|------------------------------|
| 00761071 | Emergency Preparedness Prog | 1,269,723 |
| 00761072 | Business Continuity Program | 485,627 |
| 60061019 | Employee Recognition Program | 59,272 |
| 60061032 | Internal Communications | 201,087 |
| 60091001 | Directors Fees / Expenses | 362,376 |
| 60101018 | Local Hazard Mitigation Program | 51,425 |
| 60131007 | Ofc of Chief Executive Officer | 814,095 |
| 60131014 | Office of the CEO Support | 488,474 |
| 60131015 | CEO Management Audit Program | 261,428 |
| 60131016 | Office of Ethics and Corp. Gov | 385,380 |
| 60141001 | District Counsel | 2,762,206 |
| 60171009 | Community Relations | 114,300 |
| 60231002 | Community and Media Relations | 697,900 |
| 60231003 | Local & Federal Govt Relations | 1,269,783 |
| 60231004 | State Government Relations | 792,137 |
| 60241026 | Quality and Env Mgmt Sys Prog | 544,850 |
| 60281001 | EEO Mandatory Training | 88,046 |
| 60281003 | Equal Opportunity Prog | 109,710 |
| 60281004 | Diversity & Inclusion Program | 680,534 |
| 60281006 | Reasonable Accommodation | 45,079 |
| 60291016 | Ethics | 86,576 |
| 60301001 | Clerk of the Board Serv | 2,354,812 |
| 60301003 | Board Adv. Comm & Ad Hoc Comm | 302,461 |
| 62061022 | Watershed Ops Safety Implement | 308,993 |
| 65051001 | Liability Property Program | 2,499,184 |
| 65051002 | Workers Compensation Program | 811,629 |
| 65051003 | Safety Program Admin | 979,188 |
| 65051004 | Risk Management Program Admi | 452,781 |
| 65051005 | Safety Committee | 81,966 |
| 65051009 | District Ergonomics Program | 187,130 |
| 65051011 | Industrial Hygiene Program | 378,592 |
| 95061027 | Water Utility Health & Safety | 355,724 |
| SS.1 Total | | 20,282,468 |

Ends Policies and Outcomes

End Code Project Listings

SS

Support Services

SS.2 Financial Planning & Management Services

| Job Number | Project Name | Adopted FY 2013-14 Budget |
|-------------------|--------------------------------|------------------------------|
| 00031001 | Watershed Revenue | 299,075 |
| 00031002 | Grants Management | 472,808 |
| 00061045 | AM Framework Implementation | 563,606 |
| 00061046 | District CMMS Administration | 602,230 |
| 00061053 | Admin Asset Mgmt Program | 359,568 |
| 26001090 | Unscoped Projects-Budget Only | 100,000 |
| 60001090 | Unscoped Projects-Budget Only | 665,000 |
| 60061002 | Contract Auditing Financial | 51,967 |
| 60061050 | District Financial Control | 1,162,388 |
| 60111002 | General Accounting Services | 1,055,247 |
| 60111003 | Accounts Payable Services | 929,350 |
| 60111004 | Payroll Services | 622,029 |
| 60221001 | Budget Development & Analysis | 464,803 |
| 60221002 | Debt & Treasury Management | 253,893 |
| 60221005 | Fin Forecasting & CIP Analysis | 149,818 |
| 60271007 | Payroll & Financial Sys Maint | 413,397 |
| 62001090 | Unscoped Projects-Budget Only | 300,000 |
| 95001090 | Unscoped Projects-Budget Only | 350,000 |
| 95101003 | W2 W5 Water Revenue Program | 1,298,606 |
| 95121001 | Fin/Economic Water Rate Study | 448,837 |
| SS.2 Total | | 10,562,622 |

Ends Policies and Outcomes

End Code Project Listings

| Support Services | | |
|-------------------------------|--------------------------------|------------------------------|
| SS.3 Human Resources Services | | |
| Job Number | Project Name | Adopted FY 2014–15 Budget |
| 00074030 | Capital Training & Development | 731,086 |
| 00074046 | Capital Health & Safety Trng | 177,290 |
| 60291001 | Recruitment and Examination | 926,055 |
| 60291002 | Benefits Administration | 866,016 |
| 60291003 | Labor Relations | 219,322 |
| 60291004 | Talent Management Program | 1,194,976 |
| 60291005 | Classification Program | 159,278 |
| 60291007 | Deferred Compensation Committe | 140,629 |
| 60291017 | Negotiate MOUs | 828,330 |
| 60291018 | Compensation Program | 76,005 |
| 60291032 | Bargaining Unit Representation | 168,552 |
| 60291038 | GF Training & Development | 996,418 |
| 60291039 | Professional & Assn Membrships | 311,289 |
| 60291040 | Rotation Program | 753,043 |
| 60291041 | Summer Internship Program | 225,169 |
| 60291042 | Skilled Trades Intership | 225,169 |
| 60411002 | GF Safety Training & Admin | 250,068 |
| 62061023 | Watershed Ops Safety Training | 559,762 |
| 62061028 | WS Training & Development | 475,116 |
| 65051008 | Employee Wellness Program | 93,332 |
| 95061032 | Water Utility Safety Training | 680,995 |
| 95061037 | WUE Training & Development | 1,105,241 |
| 95061047 | WUE Technical Training Program | 411,416 |
| SS.3 Total | | 11,574,557 |

Ends Policies and Outcomes

End Code Project Listings

SS

Support Services

SS.4 Information Management Services

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|-------------------|---|------------------------------|
| 60101006 | Telecommunications Sys Opr/M | 1,614,080 |
| 60101011 | Audio/Visual Maint / Support | 408,878 |
| 60151001 | Software Development & Support | 714,034 |
| 60161001 | Software Maint & License | 749,454 |
| 60161003 | Internet/Intranet Maintenance | 412,783 |
| 60181002 | Network Administration | 709,883 |
| 60191001 | Data Center Operations | 504,513 |
| 60271010 | GIS Maintenance & Support | 440,947 |
| 60271011 | Computerized Maint Mgmt Syst | 395,916 |
| 60271060 | ERP System Maint & Support | 373,592 |
| 60271062 | Information Security Admin | 216,314 |
| 60271063 | Information Mgmt Program Imp | 217,432 |
| 60271064 | Office Computer Maint& Helpdesk Support | 1,052,968 |
| 60311001 | Records Management Services | 431,556 |
| 60311002 | Request for Public Records | 191,180 |
| 60312001 | Microfiche Conversion | 364,727 |
| 60321001 | Word Processing Services | 401,728 |
| 60331001 | Research / Library Services | 277,226 |
| 60341001 | Mail Services | 888,837 |
| 60351001 | Reprographic Services | 847,170 |
| 60361001 | Forms Management | 235,466 |
| 60361002 | Graphics Services | 293,312 |
| 60361004 | Receptionists/Switchboard Sevs | 432,739 |
| 60361005 | EOC Switchboard Preparedness | 11,283 |
| 73274001 | IT Disaster Recovery | 208,000 |
| 73274002 | PeopleSoft Upgrade & Expansion | 1,562,506 |
| 73274003 | Computer Network Modernization | 1,144,633 |
| 73274004 | Network Equipment | 601,509 |
| 73274005 | Office Computers New Equipme | 31,259 |
| 73274006 | Office Computers Replace Equ | 1,191,995 |
| 95274003 | WU Network Modernization | 473,224 |
| 95761003 | SCADA Network Administration | 162,330 |
| SS.4 Total | | 17,561,474 |

Ends Policies and Outcomes

End Code Project Listings

| Support Services | | |
|--------------------------------|------------------------------------|------------------------------|
| SS.5 Corporate Business Assets | | |
| Job Number | Project Name | Adopted FY 2014-15 Budget |
| 00041046 | Survey Record Management | 158,654 |
| 00071041 | Welding Services | 530,928 |
| 00811046 | Warehouse Services | 1,715,451 |
| 00811049 | X Valley Subsidence Survey | 370,782 |
| 00811050 | Benchmark Maint (Countywide) | 310,270 |
| 00811054 | District Real Property Adminis | 519,216 |
| 10291002 | Rental Expense Stevens Creek | 350,186 |
| 26061002 | Rent Exp Clean Safe Ck 7/1/01 + | 167,342 |
| 30061004 | Rent Exp Guadalupe Prior7/1/01 | 220,782 |
| 40061004 | Rental Expense Coyote Wtrshd | 18,006 |
| 60101001 | Purchasing Services | 1,826,724 |
| 60101002 | Building Services | 3,162,088 |
| 60101008 | District Security Services | 985,142 |
| 60111006 | Contract Services | 620,378 |
| 60201001 | District HVAC Services | 727,073 |
| 60201021 | District Space Allocation | 428,716 |
| 60204016 | Almaden&Winfield-Sm Cap Improv | 2,080,000 |
| 60204021 | Winfield Capital Improvements | 7,577,000 |
| 60204032 | Admin Building II New Construction | 219,000 |
| 70004001 | New Vehicle Equip Acquisitio | 73,824 |
| 70004002 | Replacement Vehicle & Equip | 2,133,475 |
| 70011099 | Class I Equip Oper / Maint | 1,014,712 |
| 70021099 | Class II Equip Oper / Maint | 686,892 |
| 70031099 | Class III Equip Oper / Maint | 357,437 |
| 70041099 | Class IV Equip Oper / Maint | 920,001 |
| 70061003 | Vehicle & Equipment Admin&Mgmt | 964,322 |
| 95061012 | Rental Expense San Pedro,MH | 25,802 |
| SS.5 Total | | 28,164,203 |

Ends Policies and Outcomes

End Code Project Listings

SS

Support Services

SS.6 General Management & Administration

| Job Number | Project Name | Adopted FY 2014–15 Budget |
|--------------------|--------------------------------|------------------------------|
| 00041039 | Integrated Regional Water Mgmt | 211,030 |
| 00061054 | SCW Implementation | 885,387 |
| 00074033 | CIP Development & Admin | 726,033 |
| 00074038 | Capital Program Services Admin | 3,768,107 |
| 00074045 | Technical Review Committee | 384,787 |
| 60021003 | Environmental Mgmt System | 91,445 |
| 60061017 | Information Mgt Division Admin | 1,184,972 |
| 60061018 | Procur & Operational Div Admin | 606,161 |
| 60061026 | IMSD-Strategic Plan & Analysis | 208,274 |
| 60101017 | CADD System Tech Support | 118,887 |
| 60131004 | Ofc of Chief Admin Officer | 680,603 |
| 60221003 | FPMD Administration | 434,363 |
| 60291011 | HR Program Admin | 850,419 |
| 62041027 | Watersheds Long Term Planning | 1,743,321 |
| 62061001 | Watersheds Administration | 4,699,760 |
| 95061038 | WUE Administration | 7,651,309 |
| 95062012 | WUE Maint Audit Impl Plan | 201,638 |
| 95731001 | Water Supply Modeling/Analysis | 297,339 |
| 95741001 | WUE Long-Term Planning | 208,709 |
| 95731001 | Water Supply Modeling/Analys | 360,546 |
| SS. 6 Total | | 24,952,544 |
| SS Total | | \$113,097,868 |

Ends Policies and Outcomes

End Code Project Listings

| DS | Debt Service | | |
|----|--------------|---------------------------------|------------------------------|
| | Job Number | Project Name | Adopted FY 2014–15 Budget |
| | 10993005 | 2004A COP Lower Peninsula WS | 1,267,858 |
| | 10993006 | 2007 COP Refunding LP WS | 2,280,243 |
| | 20993006 | 2007 COP Refunding WV WS | 684,015 |
| | 20993007 | 2012A COP Refunding WV WS | 1,347,477 |
| | 30993005 | 2004A COP Guadalupe WS | 91,769 |
| | 30993006 | 2007 COP Refunding Guad WS | 760,273 |
| | 30993007 | 2012a COP Refunding Guad WS | 3,370,395 |
| | 40993006 | 2007 COP Refunding Coyote WS | 2,052,623 |
| | 40993007 | 2012A COP Refunding Coyoted WS | 1,398,331 |
| | 60993005 | 2004A COP General Fund | 627,373 |
| | 95993007 | Commercial Paper Tax Exempt | 1,436,000 |
| | 95993008 | Commercial Paper Taxable | 1,619,000 |
| | 95993010 | WU Revling 4310027-06SRF01CX114 | 403,464 |
| | 95993011 | 2006 WUE Refunding Tax Exempt | 4,750,725 |
| | 95993012 | 2006 WUE Refunding Taxable | 1,784,527 |
| | 95993013 | 2007A WU Revenue COPs Tax Ex | 5,102,300 |
| | 95993014 | 2007B WU Revenue COPs | 1,902,000 |
| | 95993015 | 2014A WU Revenue COP (TE) | 2,162,728 |
| | 95993016 | 2014B WU Revenue COP (TX) | 2,233,563 |

DS Total \$35,274,664

Grand Total **\$532,160,579**

Minus Intradistrict Reimbursements **(63,092,638)**

Net Expenditures **\$469,067,941**

Ends Policies and Outcomes

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