

Ends Policies and Outcomes



Introduction

The District plans, manages and carries out work to meet policies established by its Board of Directors. Under the District’s form of Policy Governance, these “Ends” policies describe the mission, outcomes or results to be achieved by District staff. Balancing the Ends policies are Executive Limitations, which set limits on staff activities in fulfilling the Ends. Alignment of plans and resources with the Ends policies helps the Board fulfill the critical responsibility of defining, balancing and prioritizing “what benefits, for what people, at what cost,” and enhances District staff’s accountability in using budgeted resources to accomplish those ends.

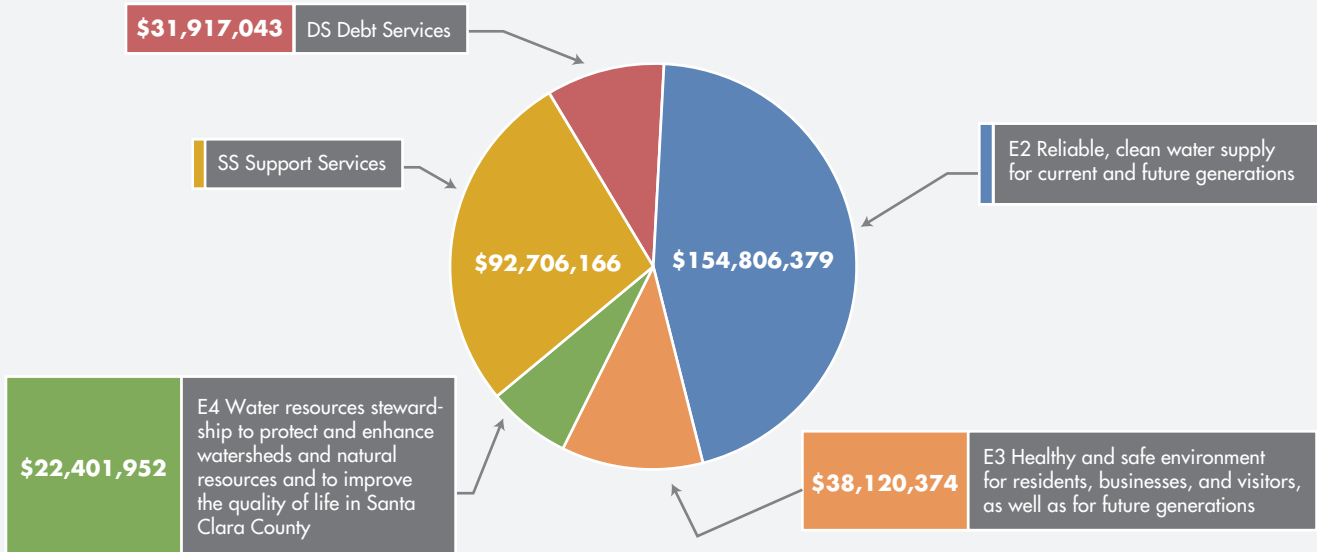
This chapter describes the District’s budget by Ends policies and outcomes, showing the alignment of resources with Board policies and goals that relate to those policies.

Commencing with Fiscal Year 2006-2007 district staff presented this budgeting structure until Fiscal Year 2008-2009 when the presentation was discontinued. In Fiscal Year 2009-2010 as part of their annual review process the Board of Directors did a major revision of the Board’s Ends. At their meeting of December 15, 2009 the Board adopted a new set of Ends Policies. An additional revision was done at their meeting on November 23, 2010. The Fiscal Year 2012-13 table below displays the latest version of the adopted Ends Policies of the Santa Clara Valley Water District Board of Directors.

District wide budget by Ends and Support Services:

Ends Code	Ends Description	FY 2012-13 Adopted Budget
E2	Reliable, clean water supply for current and future generations	154,806,379
E3	Healthy and safe environment for residents, businesses, and visitors, as well as for future generations	38,120,374
E4	Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County	22,401,952
SS	Support Services	92,706,166
DS	Debt Service	31,917,043
Grand Total		\$339,951,914
Minus Intradistrict Reimbursements		(54,718,511)
Net Expenditures		\$285,233,403

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Goal Code	Goal Description	FY 2012-13 Adopted Budget
E2.1	Current and future water supply for municipalities, industries, agriculture and the environment is reliable	91,939,096
E2.2	Raw water transmission and distribution assets are managed to ensure efficiency and reliability	11,419,225
E2.3	Reliable high quality drinking water is delivered	51,448,058
E3.1	Natural flood protection for residents, businesses, and visitors	27,277,388
E3.2	Reduced potential for flood damages	10,842,986
E4.1	Healthy creek, bay and other aquatic ecosystems	14,921,323
E4.2	Clean, safe water in creeks and bay	6,751,782
E4.3	Improved quality of life in Santa Clara County through trails, open space and water resources management	728,847
SS.1	BAO & District Leadership	15,633,946
SS.2	Financial Planning & Management Services	9,781,631
SS.3	Human Resources Services	8,641,317
SS.4	Information Management Services	13,568,498
SS.5	Corporate Business Assets	19,128,939
SS.6	General Management & Administration	24,902,886
SS.7	Salary Savings	1,048,949
DS.1	Debt Service	31,917,043
Grand Total		\$339,951,914
Minus Intradistrict Reimbursements		(54,718,511)
Net Expenditures		\$285,233,403



Water Utility Enterprise

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E2.1	Current and future water supply for municipalities, industries, agriculture and the environment is reliable	91,939,096

This section provides resources for District activities needed to protect and maintain groundwater basins; protect, maintain and develop local water, imported water, and recycled water; manage, operate and maintain dams and reservoirs; and maximize water use efficiency, water conservation, and demand management opportunities.

The largest budget item is for imported water purchases from the federal Central Valley Project (CVP) and the State Water Project for a total amount of \$42.2 million. Water banking expenses of \$2.2 million are budgeted for annual operations and maintenance. On average, about half of the District’s water supply is from imported water sources.

The District conducts both short-term and long-term water supply planning. These planning activities include coordinating operations with other agencies with shared supplies or infrastructure, identifying and evaluating short-term and long-term water supply options including water conservation, and optimizing the use of available supplies. These planning efforts guide the District’s raw water operations and groundwater recharge activities that maintain groundwater levels and also ensure supply reliability. The District plans to recharge approximately 95,000 acre feet of water in FY 2013.

Water quality protection programs will continue including monitoring surface water supplies and the groundwater basin, implementing the District’s well ordinance, and the invasive mussel prevention

program. The purpose of water quality protection programs are to reduce water treatment costs while providing drinking water that meets or exceeds all regulations, reduce contaminants in drinking water sources, and sustain water quality for current and future beneficial uses. The budget also includes funds for developing salt and nutrient management plans for the groundwater basins to meet requirements of the State Water Resources Control Board.

Funds in this section are also used to implement the dam safety program which includes monitoring and maintenance of all dams; maintenance of the electrical and computerized systems that support operations; conducting infrastructure maintenance activities throughout the water supply system; and providing engineering and environmental support to water utility operations and maintenance efforts. The FY 2013 budget also includes funding for the design of the Anderson Dam seismic retrofit capital project as well as planning for seismic remediation at Calero and Guadalupe dams.

The District’s water conservation program budget is approximately \$5.7 million. This includes \$5.4 million for residential, commercial/industrial, agricultural, and landscape rebates and technical assistance, as well as \$219,000 for a water conservation outreach campaign to support the District’s long-term program. Long-term water conservation efforts reduce water demands by about 10 percent, or approximately 53,000 acre-feet per year. This is in addition to short-term savings achieved during water shortages.



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The FY13 budget includes a significant investment in recycled water. This is highlighted by a multi-million dollar investment in the construction of the Silicon Valley Advanced Water Purification Center (SVAWPC).

This water purification project received state grant and federal grants for construction. In addition, the SVAWPC project cost is shared with the City of San Jose. Currently, recycled water accounts for about five percent of water used in Santa Clara County.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E2.2	Raw water transmission and distribution assets are managed to ensure efficiency and reliability	11,419,225

The budget for this section includes funds for FAHCE/Three Creeks HCP Project; and the operation and maintenance of the raw water system to distribute raw water to the three water treatment plants and the recharge facilities.

The ultimate goal of the FAHCE/Three Creeks HCP Project is the resolution of the water rights complaint with the State Water Resources Control Board. A key step is obtaining endangered species incidental take

permits (ITP) for water supply district operations and capital improvements through adoption of the Three Creeks Habitat Conservation Plan (TCHCP). A total of \$1.8 million is included in the Capital Improvement Program for the inspection and rehabilitation of 7.8 miles of Stevens Creek Pipeline (raw water). A total of \$700,000 is in raw water small caps budget for the design and construction of the cathodic protection systems for the Anderson Force Main and Coyote Discharge Line.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E2.3	Reliable high quality drinking water is delivered	51,448,058

The budget for this section includes funds for operating and maintaining the three water treatment plants, the treated water transmission and distribution system, the Campbell well field and the SFPUC/SCVWD intertie facility. Also included are funds for the treatment plant water quality process support and the District's water quality laboratory.

The largest planned expenditure is budgeted at \$25.7 million for the operation and maintenance of the District's three water treatment plants. The estimated quantity of water to be treated in FY 2013 is 116,400 acre feet and the number of estimated laboratory tests

for water treatment is 125,000, which includes lab tests for the treatment plants, the Silicon Valley Advanced Water Purification Center (SVAWPC) and private wells.

Capital Projects funding of \$3.2 million is also included in this budget, primarily for work on the Rinconada Water Treatment plant, the oldest of the three treatment plants. A total of \$2.5 million is included to complete the inspection and rehabilitation of 7.4 miles of treated water pipelines including the Santa Clara Distributary, the Campbell Distributary, and the Mountain View Distributary.



Watershed Stream Stewardship and Clean, Safe Creeks

Watersheds has arranged its services into three categories where applicable:

1) Required Services - these are areas where service levels are required due to regulatory and/or other obligations and are maintained at the same level as the prior year; **2) Other Priority Services** - in these areas service levels may not be required but are essential to core business; and for Capital Flood

Protection projects, **3) Initiate/Continue Construction or Planning/ Design** phases.

Other Watersheds services that support the Ends policies listed below include Districtwide projects such as Emergency Preparedness and Health & Safety, as well as long term flood protection and stream stewardship master planning.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E3.1	Natural flood protection for residents, businesses, and visitors	27,277,388

Required Services

- 1) Maintain at least 90% of streams at capacity per maintenance guidelines
 - a) Sediment removal – 41,400 cubic yards
 - b) Vegetation removal for capacity restoration – 619 acres
 - c) Debris removal – 2,600 cubic yards on bridge piers, trash racks and fish ladders before, during and after storm events
- 2) Manage vegetation on upland property for code compliance: – 2,201 acres
- 3) Obtain new Stream Maintenance Program (SMP) Permits
- 4) Plan and coordinate acquisition of equipment and materials for Field Operations
- 5) Manage and coordinate SMP Permit Compliance
- 6) Maintain levees to remain in the US Army Corps of Engineers Rehabilitation and Inspection Program (Public Law 84-99)

Other Priority Services

- 1) Respond to customer complaints of debris
- 2) Collect and maintain stream geomorphic data for Permanente, Uvas, San Francisquito and Guadalupe Creeks

- 3) Provide technical support for Vegetation Management and Engineering Program Support
 - Engineering analysis
 - Quality and environmental management system
 - Contract development, administration and oversight
 - Report development for regulatory agencies, etc.
 - Labor and materials planning and work scheduling
 - Board support, customer service and other services not associated with a specific, budgeted project.

Flood Protection Capital Projects: Initiate or Continue Construction

Clean, Safe Creeks

- Upper Guadalupe River Reach 6
- Permanente Creek
- Calabazas Creek

Watershed Stream Stewardship

- Lower Silver Creek Reaches 4-6
- Lower Berryessa Creek

Flood Protection Capital Projects: Planning or Design

Clean, Safe Creeks

- Upper Llagas Creek
- Sunnyvale East and West Channels



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- Mid-Coyote Creek
- Upper Berryessa Creek
- San Francisquito Creek
- Upper Guadalupe River Reach 12

- Watershed Stream Stewardship
- Upper Penitencia Creek
 - San Francisco Bay Shoreline
 - Lower Llagas Creek restoration
 - Lake Cunningham Improvements
 - Lower Penitencia Creek

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E3.2	Reduced potential for flood damages	10,842,986

Required Services

- Assess and document the condition of at least 50% of assets – 140 miles of streams
- Respond to non-scheduled, citizen-initiated and emergency condition assessments
- Inspect, document and perform critical maintenance on approximately 108 miles of levees (may not be completed FY13 due to budget constraints)
- Maintain structural components of Watershed facilities and repair appurtenances for public safety
- Respond to – 25,000 Underground Service Alert notifications
- Administer Water Resource Protection Ordinance: issue – 250 encroachment permits and conduct – 40 enforcements
- Negotiate and process licenses and real property transactions for external projects proposed on District properties.

Other Priority Services

- 1) Provide four sandbag sites with filled bags as well as unfilled bags and sand (Palo Alto, Alviso, San Jose and Morgan Hill, approximately 40,000 bags)
- 2) Improve Watersheds Asset Management Program
- 3) Assess and document the condition of the remaining Watersheds assets

- 4) Educate and advocate for the protection of streams from external land use activities – review ~200 external activities, meet with city/County planning staff and testify at hearings as appropriate
- 5) Maintain District right of way information on 10,000 pages of Assessor Maps
- 6) Respond to about 300 requests for flood zone information
- 7) Provide Watershed customer relations and flood awareness outreach
- 8) Assist cities and County in managing floodplains and coordinate with South Bay Salt Pond Restoration Program
- 9) Complete flood warning system on Upper Guadalupe River
- 10) Maintain levee maintenance roads and other non-critical appurtenances
- 11) Provide staff support to the Pajaro Flood Prevention Authority
- 12) Provide technical support for Community Projects Review
 - Database and files management
 - Quality and environmental management system
 - Board support, customer service and other services not associated with a specific, budgeted project.

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Goal Code	Goal Description	FY 2012-13 Adopted Budget
E4.1	Healthy creek, bay and other aquatic ecosystems	14,921,323

Required Services

- 1) Meet all SMP and other mitigation commitments including the management of 350 acres of existing revegetation plantings in all five watersheds.
- 2) Manage mitigation and stewardship lands
- 3) Monitor 13 environmental enhancement agreements (9 implementation grants and 4 planning grants) and 5 District enhancement projects
- 4) Maintain and operate Salt Pond A4
- 5) Stabilize ~631 linear feet of creek bank that pose an imminent impact to water quality or public health and safety

Other Priority Services

- 1) Stabilize creek banks for other entities that may impact water quality and other entities' facilities – 100% reimbursable
- 2) Implement the Ecological Monitoring & Assessment Framework and perform an ecological assessment

- 3) Implement 6 District Environmental Enhancement projects
- 4) Manage the hydrologic monitoring system and associated database for 78 stream and 39 precipitation gauges
- 5) Update the hydrology models for San Tomas, Saratoga and Stevens Creeks
- 6) Provide technical support for Regulatory Compliance, Stream Stewardship, and Environmental Services
 - Quality and environmental management system
 - Contract development, administration and oversight
 - Report development for regulatory agencies, etc.
 - Board support, customer service and other services not associated with a specific, budgeted project.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
E4.2	Clean, safe water in creeks and bay	6,751,782

Required Services

- 1) Perform at least 4 trash cleanups and conduct illegal encampment cleanups in partnership with City of San Jose
- 2) Repair fences and respond to graffiti and trash complaints
- 3) Respond to an annual average of 70 hazardous material incidents on creeks within 2 hours
- 4) Monitor mercury and install mercury control systems at Calero, Stevens Creek and Guadalupe Reservoirs

- 5) Install and maintain trash capture devices
- 6) Support Urban Runoff Pollution Prevention throughout the county and comply with associated regulatory requirements on District facilities

Other Priority Services

- Continue Lake Almaden Feasibility study
- Provide funding for management of the County Green Business Program



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Goal Code	Goal Description	FY 2012-13 Adopted Budget
E4.3	Improved quality of life in Santa Clara County through trails, open space and water resources management	728,847

Required Services

- Monitor 10 trail and open space grant agreements for completion

Capital Projects: Planning or Design

- Alviso Slough Restoration

Support Services

The section Support Services includes functions that do not necessarily support one particular Ends Policy or Outcome but rather apply either to multiple business

areas or to the entire organization. Functions under Support Services provide the necessary underlying structure for Ends and Outcomes to be accomplished.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.1	BAO & District Leadership	15,633,946

BAO and District Leadership includes the budgets for the Board Appointed Officers (BAOs), Chief Administrative Officer (CAO), the Board of Directors' Advisory Committees, and Health and Safety related functions and activities for Watersheds and Water Utility Enterprise. A more detailed description of these functions can be found in the Financial Summaries chapter IV.

BAOs are District staff who report directly to the Board of Directors, and include the positions of Chief Executive Officer (CEO), District Counsel, and the Clerk of the Board.

Chief Executive Officer: Provides strategic direction and oversight to lead the organization in implementing the District's mission. The CEO provides executive leadership to the District and support to the Board of Directors to ensure that the District efficiently implements the Board's Ends policies and complies with Executive

Limitations. Among the operational areas reporting directly to the CEO are the State and Local Government Relations Units; Office of CEO Support; and District Communications Unit.

District Counsel: Represents the District's interests in a variety of court and administrative matters and provides timely and useful legal advice to the Board of Directors and management as the District implements strategies to streamline operations and increase accountability. District Counsel also oversees the Risk Management Program, whose mission is to protect District assets by identifying and evaluating loss exposures and applying effective risk management and risk financing techniques to reduce or eliminate risk.

Clerk of the Board: Provides regulatory and administrative services required to support the Board of Directors' functions and activities, including support

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to the Board’s Advisory and Ad Hoc Committees, BAOs, District staff and constituents. The Clerk of the Board supports executive management and the public by ensuring the Board meetings are kept open and public in accordance with the Ralph M. Brown Act.

CHIEF ADMINISTRATIVE ETHICS OFFICER

The Office of the CAO provides executive leadership and direct oversight of all District administrative divisions and offices including Information Management Services, Financial Planning and Management Services, Human Resources and Procurement and Operational Services. It also provides leadership and oversight for the District’s Ethics and Equal Opportunity Programs.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.2	Financial Planning & Management Services	9,781,631

Financial Planning and Management Services provide management oversight, leadership and strategic support to ensure effective and efficient financial planning and performance, and the generation of cost efficiencies and fiscal accountability District-wide and within the Financial Planning and Management Services Division’s Units and Programs.

The following units and programs operate within the Financial Planning and Management Services Division: Treasury/Debt Management Program; Financial Planning Program; Budget and Financial Controls Unit; General Accounting Unit; and Revenue Management Unit.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.3	Human Resources Services	8,641,317

Human Resources Services includes the responsibilities for planning, managing, directing and coordinating the staff and operations of the Human Resources Division and providing District wide assistance in the areas of human resources.

The Human Resources Division includes functional units and programs including: Workforce Development Unit; Labor Relations Unit; Ethics and Equal Opportunity Programs; and Employee Recruitment and Benefits Unit.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.4	Information Management Services	13,568,498

Information Management Services provides management oversight, leadership, and strategic support through the functions and activities of the

following units and programs: Information Systems Solutions Unit; Information Technology Unit; Records and Library Unit; Business and Customer Support Services Unit; and the Information Security Program.



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Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.5	Corporate Business Assets	19,128,939

Corporate Business Assets includes the functions and activities of the Procurement and Operational Services Division, which includes the Purchasing, Consultant Contracts, and Warehouse Services Unit; Equipment Management Unit; and Facilities Management Unit.

Also included in this category are a number of support services projects from the Water Utility Enterprise, and Water Utility projects that overarch Ends policies and therefore cannot be attributed to a single Ends policy (ex: water measurement, asset management, select planning projects, etc.).

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.6	General Management and Administration	24,902,886

Funds in this category provide necessary resources to effectively administer and manage organization-wide support services, including unit and division office and program administration, long-term operational

planning efforts, and other critical District-wide support service functions and activities required to achieve organizational goals and objectives.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
SS.7	Salary Savings	1,048,949

This budget represents the salary and benefits for positions allocated in a vacancy pool. Executive management regularly reviews operational priorities

and balances resource requests using vacancy pool availability.

Goal Code	Goal Description	FY 2012-13 Adopted Budget
DS.1	Debt Service	31,917,043

Debt Service includes the budget used to pay interest and principal on long term debt.



End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.1 Current and future water supply for municipalities, industries, agriculture and the environment is reliable.

Job Number	Project Name	Adopted FY 2012-13 Budget
62024005	Radio Repeater System Infill	-
62041039	Integrated Regional Water Mgmt	105,884
62041046	LSMU Doc Management System	33,514
62761072	Business Continuity Program	252,570
91041012	Water Operations Planning	267,378
91041014	Urban Water Management Plan	50,547
91041018	Groundwater Management Protocols	265,881
91042008	Infrstr Reliability Program	69,551
91061001	Env Planning and Compliance	1,174,981
91061005	Water Supply Accounting	255,382
91081007	Dam Safety Program	1,296,132
91081012	Dam Maintenance EIR	131,422
91084018	Dam Maint Plan Mitigation	-
91084019	Dam Safety Seismic Stability	613,485
91084020	Calero-Guad Dams Seismic Retro	2,170,000
91094009	SoCo Rcyld Wtr PL Short-Trm 1B	953,000
91101004	Water Recycling - General	2,555,009
91111001	Water Rights	178,460
91124001	San Thomas Well Field	-
91131004	Imported Water Program	4,520,807
91131006	IW San Felipe Division Delvrs	18,855,393
91131007	IW South Bay Aqueduct Delvrs	672,500
91131008	State Water Project Costs	23,380,531
91151001	Water Conservation-Prog Support	593,880
91151007	Water Conservation-Residential	1,874,390
91151008	Water Conservation-Commercial/Ind	1,471,760
91151009	Water Conservation-AG	328,293
91151010	Water Conservation-Landscape	1,212,935
91152007	Water Conservation Campaign	219,079
91154007	Water Purchases Captl Project	7,388,962
91181007	AWT Facility Operations	2,182,309
91181008	AWT Facility Maintenance	277,042
91182002	Integrate AWT with supplies	910,861
91184008	SV Adv Wtr Purification Ctr	1,461,000
91211004	San Felipe Reach 1 Operation	443,750
91211005	SFD Reach 1 Administration	25,998
91211084	San Felipe Reach1 Ctrl and Ele	313,790
91211085	SF Reach 1-Engineering - Other	126,755
91211099	San Felipe Reach 1 Gen Maint	1,060,263
91214007	San Luis Bypass / Storage	12,000
91214010	Small Caps, San Felipe R1	1,578,271
91221002	San Felipe Reach 2 Operation	47,208
91221006	SF Reach 2-Engineering - Other	162,467

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End Code Project Listings

E2

Reliable, clean water supply for current and future generations

Job Number	Project Name	Adopted FY 2012-13 Budget
91221006	SF Reach 2-Engineering - Other	162,467
91221099	San Felipe Reach 2 Gen Maint	121,489
91231002	San Felipe Reach 3 Operation	182,212
91231084	San Felipe Reach3 Ctrl and Ele	245,839
91231085	SF Reach 3-Engineering - Other	75,715
91231099	San Felipe Reach 3 Gen Maint	626,780
91234010	Small Caps, San Felipe R3	60,773
91441003	Desalination	147,551
91451002	Well Ordinance Program	1,210,467
91451005	Source Water Quality Mgmt	441,785
91451011	Invasive Mussel Prevention	642,646
91452042	Salt & Nutrient MP	112,065
91551001	Groundwater Monitoring	953,615
91551002	Groundwater Supply Managemen	938,570
91761001	Local Res / Div Plan & Analysis	559,457
91761002	Local Reservoir/Diversion Ops	208,149
91761099	Dams / Reservoir Gen Maint	1,744,639
91791012	Groundwater Quality Manageme	1,173,986
91792001	S County Water Quality Testing	403,970
91854002	Jacques Gulch Restoration	35,000
91864005	Anderson Dam Seismic Retrofit	1,006,570
91904005	Lenihan Dam Outlet Mods	-
91954001	Pacheco PP ASD Replacement	1,003,463
94024005	Radio Repeater System Infill	-
95021009	Pipeline Monumentation	158,956
95041039	Integrated Regional Water Mgmt	105,877
95041046	LSMU Doc Management System	33,514
95761072	Business Continuity Program	252,568
E2.1 Total		91,939,096

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Ends Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.2 Raw water transmission and distribution assets are managed to ensure efficiency and reliability.

Job Number	Project Name	Adopted FY 2012-13 Budget
92041014	FAHCE/Three Creeks HCP Project	2,145,038
92144001	Pacheco/SC Conduit ROW ACQ	702,000
92224001	Pen Force Main Seismic Retrofi	283,000
92261099	Vasona Pump Station Gen Main	90,258
92404003	Alamitos Diversion Dam Imprvmt	-
92484003	Coyote Diversion Dam Imprvmt	-
92534003	Kirk Diversion Dam Improvement	-
92761001	Raw Water T and D Genrl Oper	1,071,345
92761006	Rchrg / RW Field Fac Asset Mgt	187,921
92761007	Rchrg / RW Field Ops Pln& Anlys	231,451
92761008	Recycled Water T&D Genrl Maint	65,688
92761009	Recharge/RW Field Ops	2,361,363
92761010	Rchrg / RW Field Fac Maint	1,233,259
92761011	Untreated Water Field Ops	51,913
92761012	Untreated Water Prog Plan&Analysis	24,480
92761082	Raw Water T&D Ctrl and Electr	609,250
92761083	Raw Water T&D Eng Other	123,922
92761085	Anderson Hydrelctrc Fclty Main	105,526
92761086	Anderson Hydrelctrc Fclty Ops	39,075
92761099	Raw Water T / D Gen Maint	1,011,669
92764009	Small Caps, Raw Water T&D	719,000
92781002	RW Corrosion Control	363,067
E2.2 Total		11,419,225

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End Code Project Listings

E2

Reliable, clean water supply for current and future generations

E2.3 Reliable high quality drinking water is delivered.

Job Number	Project Name	Adopted FY 2012-13 Budget
93081008	W T General Water Quality	1,439,533
93081009	Water Treatment Plant Engineering	479,141
93084009	I/O Cards&Trunk Cables Upgrade	-
93231007	PWTP Landslide Monitoring	142,666
93231009	PWTP General Operations	4,101,872
93231099	Penitencia WTP General Maint	2,164,532
93234031	PWTP Maintenance Building	-
93234042	PWTP Water Pump Modifications	-
93234043	PWTP Clearwell Recoat and Repair	186,000
93281005	STWTP - General Operations	4,832,313
93281099	Santa Teresa WTP General Maint	2,115,643
93284030	STWTP Incompatible Materials	3,013,686
93291012	RWTP General Operations	6,433,855
93291099	Rinconada WTP General Maint	2,774,189
93294035	RWTP Standby Power Sys Upgrade	127,000
93294051	RWTP FRP Residuals Management	311,000
93294054	RTWP FRP Primary Elec System	264,000
93294056	RWTP Treated Water Valves Upgd	395,000
93294057	RWTP Reliability Improvement	8,505,000
93401002	Water District Laboratory	3,357,543
93504001	IRP2 Well Fields	115,013
93761001	SF/SCVWD Intertie General Ops	105,277
93761004	Campbell Well Field Operations	72,579
93761005	Campbell Well Field Maintenance	54,569
93761006	Treated Water Ctrl & Elec Eng	1,609,148
93761099	SF/SCVWD Intertie Gen Maint	219,049
93764003	IRP2 Seismic Study Retrofit WTP	-
93764004	Small Caps, Water Treatment	1,065,000
94084005	Water Protection	-
94084006	Microwave Telecommunications	1,000
94384002	Pen Del Main Seismic Retrofit	283,000
94761005	TW T&D - Engineering - Other	161,608
94761099	Treated Water T/D Gen Maint	707,588
94762007	SCADA Systems Upgrades	430,647
94764006	Small Caps,Treated Water T&D	997,936
94781001	Treated Water T/D Corrosion	381,137
95061007	WUE Asset Management Plng Prgm	468,534
95084001	5-Year Pipeline Rehabilitation	4,133,000

E2.3 Total

51,448,058

E2 Total

\$154,806,379

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Ends Code Project Listings

E3

Healthy and safe environment for residents, businesses, and visitors, as well as for future generations

E3.1 Natural flood protection for residents, businesses, and visitors.

Job Number	Project Name	Adopted FY 2012-13 Budget
10811042	West Watershed Technical Support	368,964
20081008	LP/WV/Guad Fac Condition Assmnt	758,310
20771052	LP/WV/Guad Sediment Removal	2,293,670
26041022	Stream Maint Prog Mgmt	107,813
26074002	SV East & SV West	2,411,371
26104001	Calabazas Ck Miller to Wardell	-
26154002	Guadalupe Rv-Upr, 280-SPRR(R6)	-
26154003	Guadalupe Rv-Upr, SPRR-BH 7-12	-
26174041	Berryessa Calav/Old Pied Cor	2,565,000
26174042	Berryessa Calav/Old Pied LER	-
26174043	Coyote Ck, Montague to I-280	738,312
26174051	U.Llagas Ck B.Vista-Wright Rem	132,000
26174052	U.Llagas Ck B.Vista-Wright NoR	-
26174054	U.Llagas Ck Design B.Vista-Wri	1,133,000
26244001	Permanente Ck, Bay-Fthill CSC	-
26284001	SanFrancisquito Ck, BaySer CSC	2,674,831
26284002	San Francisquito Early Implemt	918,000
26771052	LP/WV/Guad Sediment Removal	254,851
26771054	Coy/Pajaro Wtrshd Sediment Rmvl	142,175
26771067	Stream Capacity Vegetation Con	1,141,223
30154015	Guadalupe Rv-DT, Coleman-SCLra	-
30811042	Guad Watershed Technical Suppt	330,080
40081008	Coy/Pajaro Facilities Condition Assmt	466,681
40174004	L. Berryessa Ck, L.Penit-Calav	1,534,746
40264001	Lower Silver Ck-R3 McKee-I-6	-
40264008	Lwr Silver-R4-6 N Babb-Cunni	536,000
40264011	Lake Cunningham Improv	552,000
40264012	Low Silver 680-Cunningham Reim	98,000
40324003	U Penitencia Cr-Corps Coord	-
40324005	U Penitencia, Coyt-Dorel LERRD	-
40334005	Lower Penitencia Ck Flood Conv	581,000
40771054	Coy/Pajaro Wtrshd Sediment Rmvl	1,279,584
40811042	Coy Watrshd Technical Support	1,056,151
50284010	Lower Llagas Capacity Restore	152,000
50811042	Pajaro Watershed Tech Supp	254,879
62021004	Vegetation Mgmt Tech Support	620,942
62021007	Geomorphic Data Analysis	114,530
62022007	SMP Program Permit Renewal	130,732
62041022	Stream Maint Prog Mgmt	970,316
62044026	San Francisco Bay Shoreline	-
62061029	Field Operations Support	420,983
62761010	Watersheds Tree Maintenance	163,383
62771068	Watershed Property Vegetation	1,935,534



Ends Policies and Outcomes

Ends Code Project Listings

E3

Healthy and safe environment for residents, businesses, and visitors, as well as for future generations

Job Number	Project Name	Adopted FY 2012-13 Budget
62811049	X Valley Level / Benchmark	220,165
95811049	X Valley Level / Benchmark	220,162
E3.1 Total		27,277,388

Ends Policies and Outcomes



Ends Code Project Listings

E3

Healthy and safe environment for residents, businesses, and visitors, as well as for future generations

E3.2 Reduced potential for flood damages.

Job Number	Project Name	Adopted FY 2012-13 Budget
20761011	LP/WV/Guad Gen Field Maint	1,009,609
20761021	LP/WV/Guad Debris Removal	650,245
20811011	LP/WV/Guad Levee Maintenance	1,191,623
40761011	Coy/Pajaro General Field Maint	479,195
40761021	Coy/Pajaro Wtrshd Debris Rmvl	589,529
40811011	Coy/Pajaro Wtrshd Levee Maint	879,939
50164009	Soap Lake Floodplain Prot'y Acq	45,909
62011002	Watershed Asset Protection Supp	3,198,682
62021003	CPRU Tech Support	271,762
62022008	Flood Warning System developmnt	101,930
62041023	Flood Mgmt Policy and Coord	142,333
62042049	Flood Risk Mapping	220,428
62061005	Flood Awareness	362,009
62061042	Watershed Customer Relations	223,835
62761008	Sandbag Program	208,951
91854001	Almaden Dam Improv	802,000
95011003	WU Asset Protection Support	465,007
E3.2 Total		10,842,986
E3 Total		\$38,120,374

Ends Policies and Outcomes

Ends Code Project Listings

E4

Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County

E4.1 Healthy creek, bay and other aquatic ecosystems.

Job Number	Project Name	Adopted FY 2012-13 Budget
10102002	Adobe Creek Mitigation Monitoring	80,493
10212011	Matadero Overflow Ch Mit Mon	8,284
20102019	Bollinger Bridge Mit Mon	41,237
20761041	LP/WV/Guad Erosion Protection	1,546,405
26071042	Enhancement Program Admin	70,767
26072003	Guad River Aquatic Enhancement	68,129
26072004	Tick Creek Riparian Enchnment	98,799
26072005	Uvas Crk Fish Passage at Silva	223,030
26072006	Uvas Crk Bolsa Rd Fish Ladder	23,352
26072044	Guad R Invasiv Exotic Veg Remv	153,086
26072046	Invasive Spartina Monit&Cntrl	19,115
26771066	Reveg-Mitigation Maintenance	1,393,443
30151026	Dntwn Gud Rvr Mitgtn Moni Prog	967,863
40212032	Coyote Creek Mitgtn Monitoring	368,943
40262033	Lwr Silver Mitigation & Monitr	39,700
40761041	Coy/Pajaro Wtrshd Erosion Protec	777,405
60061012	Facilities Env Compliance	60,157
60301004	Wtrshd Stewardship Grant Prog	56,850
62021005	Stream Stewardship Tech Supp	610,867
62041003	Ecological Monitoring Prog	839,908
62041025	SMP Biodiversity Monitoring	88,290
62041026	Watersheds Asset Mgt Plng Prgm	1,055,657
62041043	Environmental Services Tech Supp	209,641
62042032	Island Pond Mitigation & Monit	79,415
62042037	Safe, Clean Water	1,245,801
62042045	Stream Gauge Study	86,283
62042047	Mitigation&Stwdship Lands Mgmt	61,303
62061008	Basic Hydrology	519,877
62181005	SMP Mitigation Site Mgmt	283,102
62184001	SMP Mit-Stream Wtrshd Land Acq	-
62214001	Thompson Creek Stream Stabiliz	-
62742041	Comprehensive Habitat Cons P	202,278
62761009	Pond A4 Operations	149,055
62762016	Arundo Control Program	805,740
62811043	Hydrologic Data Msrmt & Mgmt	915,513
91061012	Facilities Env Compliance	30,077
91742041	Comprehensive Habitat Cons P	202,272
92061012	Facilities Env Compliance	55,143
93061012	Facilities Env Compliance	355,922
95041025	SMP Biodiversity Monitoring	9,813
95042037	Safe, Clean Water	202,804
95811043	Hydrologic Data Msrmt & Mgmt	915,504
E4.1 Total		14,921,323

Ends Policies and Outcomes



Ends Code Project Listings

E4

Water resources stewardship to protect and enhance watersheds and natural resources and to improve the quality of life in Santa Clara County

E4.2 Clean, safe water in creeks and bay.

Job Number	Project Name	Adopted FY 2012-13 Budget
20771022	LP/WV/Guad Wtrshd Gd Neighbor	332,190
26044001	Lk Alm/Guad Rv/Almts Ck Plan	499,000
26752021	Pollution Prevention Activity	590,743
26752043	Surface Water Quality Improv	1,644,146
26752044	Trash Capture Device Installation	496,543
26771022	LP/WV/Guad Wtrshd Gd Neighbor	498,284
26771024	Coy/Pajaro Wtrshd Gd Neighbor	372,617
26771026	Illegal Encampment Cleanup Prg	211,110
26792001	Urban Runoff Program So County	51,997
30154028	Gold Street Educational Center	-
30771026	Illegal Encampment Cleanup Prg	140,739
40771024	Coy/Pajaro Wtrshd Gd Neighbor	248,410
62771011	District Urban Runoff Program	278,822
62771031	HAZMAT Emergency Response	186,889
62792003	Inter Agency Urban Runoff Prog	1,109,827
95771011	District Urban Runoff Program	69,700
95771031	HAZMAT Emergency Response	20,765
E4.2 Total		6,751,782

E4.3 Improve quality of life in Santa Clara County through trails, open space and water resources management.

Job Number	Project Name	Adopted FY 2011-12 Budget
26091002	Open Spaces and Trail Admin	102,380
30154030	Alviso Slough Design Construct	626,467
E4.3 Total		728,847

E4 Total

\$22,401,952

Ends Policies and Outcomes

Ends Code Project Listings

SS

Support Services

SS.1 BAO & District Leadership

Job Number	Project Name	Adopted FY 2012-13 Budget
60061032	Internal Communications	147,190
60091001	Directors Fees / Expenses	379,516
60131004	Ofc of Chief Admin Officer	663,229
60131007	Office of Chief Executive Officer	506,749
60131014	Office of the CEO Support	472,570
60131015	CEO Auditor	235,594
60141001	District Counsel	2,576,755
60171002	Water Education Program	443,833
60231002	Community and Media Relations	827,080
60231003	Local & Federal Govt Relations	1,090,061
60231004	State Government Relations	746,304
60241026	Quality/Environmental Program	408,838
60301001	Clerk of the Board Serv	1,855,832
60301003	Board Adv. Comm & Ad Hoc Comm	374,067
62061022	Watershed Ops Safety Implement	265,290
62061030	Special Tax Outcome Monitori	216,449
65051001	Liability Property Program	1,389,353
65051002	Workers Compensation Program	792,882
65051003	Safety Program Admin	890,732
65051004	Risk Management Program Admi	399,952
65051005	Safety Committee	126,456
65051009	District Ergonomics Program	182,338
65051011	Industrial Hygiene Program	350,356
95061027	Water Utility Health & Safety	292,520
SS.1 Total		15,633,946

Ends Policies and Outcomes



Ends Code Project Listings

SS

Support Services

SS.2 Financial Planning & Management Services

Job Number	Project Name	Adopted FY 2012-13 Budget
26001090	Unscoped Projects-Budget Only	50,000
26031001	Watershed Revenue	203,072
60001090	Unscoped Projects-Budget Only	698,333
60061002	Contract Auditing Financial	53,800
60061050	District Financial Control	853,890
60061053	Admin Asset Mgmt Program	277,358
60111002	General Accounting Services	1,086,105
60111003	Accounts Payable Services	628,547
60111004	Payroll Services	429,584
60221001	Budget Development & Analysis	407,026
60221002	Debt & Treasury Management	230,465
60221005	Fin Forecasting & CIP Analysis	120,745
60271007	Payroll & Financial Sys Maint	336,482
62001090	Unscoped Projects-Budget Only	383,333
62031001	Watershed Revenue	129,832
62031002	Grants Management	349,611
62061045	District Asset Mgmt Framework	287,987
62061046	District CMMS Administration	287,967
70061053	Admin Asset Mgmt Program	92,446
95001090	Unscoped Projects-Budget Only	458,333
95031002	Grants Management	87,402
95061045	District Asset Mgmt Framework	431,970
95061046	District CMMS Administration	431,947
95101003	W2 W5 Wtr Revenue Program	1,038,719
95121001	Fin/Economic Water Rate Stud	426,677
SS.2 Total		9,781,631

Ends Policies and Outcomes

Ends Code Project Listings

Support Services		
SS.3 Human Resources Services		
Job Number	Project Name	Adopted FY 2012-13 Budget
60061019	Employee Recognition Program	30,495
60074030	Capital Training and Development	8,108
60074046	Capital Healthy & Safety Training	2,898
60281001	EEO Mandatory Training	97,643
60281003	Equal Opportunity Prog	260,803
60281004	Diversity and Inclusion Program	632,632
60281006	Reasonable Accommodation	56,246
60291001	Recruitment and Examination	635,817
60291002	Benefits Administration	1,055,270
60291003	Labor Relations	568,525
60291004	Talent Management Program	1,002,802
60291005	Classification Program	629,543
60291007	Deferred Compensation Commit	47,068
60291016	Ethics	37,301
60291017	Implement / Oversee MOU	58,143
60291018	Compensation Program	66,769
60291032	Bargaining Unit Representation	152,960
60291033	Bilingual Pay Pilot Program	17,713
60291038	GF Training & Development	412,143
60411002	GF Safety Training & Admin	259,280
62061023	Watershed Ops Safety Training	373,465
62061028	WS Training & Development	611,834
62074030	Capital Training and Development	117,553
62074046	Capital Health & Safety Training	42,021
95061032	Water Utility Ops Safety Training	427,703
95061037	WUE Training & Development	656,858
95074030	Capital Training and Development	279,739
95074046	Capital Healthy & Safety Training	99,985
SS.3 Total		8,641,317

Ends Policies and Outcomes



Ends Code Project Listings

SS

Support Services

SS.4 Information Management Services

Job Number	Project Name	Adopted FY 2012-13 Budget
60101006	Telecommunications Sys Opr/M	1,446,441
60101011	Audio/Visual Maint / Support	707,954
60151001	Business Software Development	664,116
60161001	Software Maint & License	1,163,229
60161003	Internet/Intranet Maint	375,887
60181002	Network Administration	703,600
60191001	Data Center Operations	530,283
60271010	GIS Maintenance & Support	397,657
60271011	Computerized Maint Mgmt Syst	463,035
60271060	ERP System Maint & Support	484,681
60271062	Information Security Admin	195,659
60271063	Information Mgmt Program Imp	341,292
60311001	Records Management Services	619,793
60311002	Request for Public Records	171,071
60321001	Word Processing Services	365,462
60331001	Research / Library Services	254,538
60341001	Mail Services	649,363
60351001	Reprographic Services	728,877
60361001	Forms Management	266,202
60361002	Graphics Services	303,103
60361004	Receptionists/Switchboard Sevs	261,348
60361005	EOC Switchboard Preparedness	28,395
75004001	Office Computers New Equipme	4,299
75004002	Office Computers Replace Equ	592,949
75004004	Network Equipment	334,772
75011001	Office Computer Maint& Helpdesk Support	1,514,492
SS.4 Total		13,568,498

Ends Policies and Outcomes

Ends Code Project Listings

SS

Support Services

SS.5 Corporate Business Assets

Job Number	Project Name	Adopted FY 2012-13 Budget
10291002	Rental Expense Stevens Creek	263,682
26061002	Rent Exp Clean Safe Ck 7/1/01 +	148,384
26811054	District Real Property Administration	97,310
30061004	Rent Exp Guadalupe Prior7/1/01	194,123
40061004	Rental Expense Coyote Wtrshd	15,968
60071041	Welding Services	9,283
60101001	Purchasing Services	1,800,557
60101002	Building Services	2,896,678
60101008	District Security Services	425,631
60111006	Contract Services	806,039
60201001	District HVAC Services	686,948
60201021	District Space Allocation	315,197
60204016	Almaden&Winfield-Sm Cap Improv	2,060,010
60204021	Winfield Capital Improvements	125,191
60811046	Warehouse Services	284,049
62041042	Llagas Fire Mgmt	114,047
62071041	Welding Services	37,126
62761071	Emergency Preparedness Prog	1,016,725
62811046	Warehouse Services	952,404
62811054	District Real Property Administration	232,702
70004001	New Vehicle Equip Acquisitio	131,389
70004002	Replacement Vehicle & Equip	1,344,634
70011099	Class I Equip Oper / Maint	730,062
70021099	Class II Equip Oper / Maint	539,783
70031099	Class III Equip Oper / Maint	234,201
70041099	Class IV Equip Oper / Maint	737,929
70061003	Vehicle & Equipment Admin&Mgmt	826,939
70071041	Welding Services	78,896
70811046	Warehouse Services	16,709
95041042	Llagas Fire Mgmt	114,045
95061012	Rental Expense San Pedro,MH	25,743
95071041	Welding Services	338,786
95761071	Emergency Preparedness Prog	1,016,963
95811046	Warehouse Services	417,724
95811054	District Real Property Administration	93,082
SS.5 Total		19,128,939

Ends Policies and Outcomes



Ends Code Project Listings

SS

Support Services

SS.6 General Management & Administration

Job Number	Project Name	Adopted FY 2012-13 Budget
26074038	Capital Program Services Admin	1,468,598
60021003	Environmental Mgmt Sys	210,264
60021008	Electrical Power Support	131,861
60061017	Info Mgmt Services Div Admin	1,320,898
60061018	Procur& Operational Div Admin	606,593
60061026	IMSD - Strategic Plan and Analysis	170,700
60074033	CIP Development & Admin	12,657
60074038	Capital Program Services Admin	52,441
60074045	Technical Review Committee	9,763
60101017	CADD System Tech Support	64,573
60221003	FPMD Administration	723,608
60291011	HR Program Admin	532,572
60291039	Professional and Association Memberships	115,082
62021008	Electrical Power Support	8,794
62041027	Watersheds Long Term Planning	587,374
62061001	Watersheds Administration	4,490,751
62074033	CIP Development & Admin	183,534
62074038	Capital Program Services Admin	1,101,455
62074045	Technical Review Committee	141,531
95021008	Electrical Power Support	298,884
95061038	WUE Administration	6,256,605
95061041	WU As-Built Drawing Control	255,074
95062012	WUE Maint Audit Impl Plan	210,690
95074033	CIP Development & Admin	436,691
95074038	Capital Program Services Admin	2,622,454
95074045	Technical Review Committee	336,755
95111003	Water Use Measurement	1,330,624
95151002	Water Utility Customer Relations	242,933
95731001	Water Supply Modeling/Analys	333,528
95741001	WUE Long-term Planning	511,588
95761003	SCADA Network Administration	134,011
SS. 6 Total		24,902,886



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Ends Code Project Listings

SS	Support Services		
	SS.7 Salary Savings		
	Job Number	Project Name	Adopted FY 2012-13 Budget
	60061052	Vacancy Pool Salary&Benefits	258,147
	62061052	Vacancy Pool Salary&Benefits	417,789
95061052	Vacancy Pool Salary&Benefits	373,013	
SS.7 Total			1,048,949
SS Total			\$92,706,166

Ends Policies and Outcomes



Ends Code Project Listings

DS	Debt Service		Adopted
	Job Number	Project Name	FY 2012-13 Budget
	10993005	2004A COP Lower Peninsula WS	1,565,693
	10993006	2007 COP Refunding LP WS	2,276,330
	20993004	2003A COPS West Valley Watrshd	1,673,728
	20993005	2004A COP West Valley WS	46,260
	20993006	2007 COP Refunding WV WS	683,081
	30993004	2003A COPS Guadalupe Watershed	4,186,311
	30993005	2004A COP Guadalupe WS	113,855
	30993006	2007 COP Refunding Guad WS	759,569
	40993004	2003A COPS Coyote Watershed	1,737,261
	40993005	2004A COP Coyote WS	50,847
	40993006	2007 COP Refunding Coyote WS	2,049,365
	50993005	2004A COP Uvas/Llagas WS	614,428
	60993005	2004A COP General Fund	773,319
	95993010	WU RevIng 4310027-06SRF01CX114	403,264
	95993011	2006 WUE Refunding Tax Exempt	4,752,650
	95993012	2006 WUE Refunding Taxable	1,785,086
	95993013	2007A WU Revenue COPS Tax Ex	5,066,550
	95993014	2007B WU Revenue COPS	3,379,446
	DS.1 Total		31,917,043
	DS Total		\$31,917,043

Grand Total **\$339,951,914**

Minus Intradistrict Reimbursements **(54,718,511)**

Net Expenditures **\$285,233,403**



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